



Client

An Oman-based organization that offers service in industries including roads and infrastructure, tourism, automotives, metal industry, ready mix concrete, aluminum as well as Oil & Gas.

Problem Definition

The client owned at least 10 diverse companies with each company having its distinct accounts management system ranging from Tally to ERP. The group had initiated a ERP implementation. And Beecon was called in for an assessment.

Challenges

The ERP implementation was not phased and was being delayed. Some old members of the team who were there at the beginning of the implementation were no longer with the organization. The diversity of the exercise, with respect to the companies and their accounting systems, added to the challenge.

Approach

Beecon began with kick starting a complete assessment of the ERP application and the existing systems across the companies. The assessment, among many other things, questioned the need for further customization of/ need for a completely new ERP to suit the client's diverse needs.

Solution

Beecon recommended that not all of the group's companies may be consolidated into a single ERP. The recommendation also specified the companies that may be consolidated. The report also spelt out what other things may have to be done to help the client utilize the ERP effectively.

Value - Ads

This intervention helped the management get a pulse on the utilization of the ERP and the return on investment from the same.